



Retrofitting of Social Housing. Policy and Financing Options

SESSION IV: Social Housing Companies:
Policy and Strategy Options



wbg

wbg Nürnberg GmbH
Immobilienunternehmen

NAG

Nürnberger
Aufbaugesellschaft mbH

FWG

Fränkische Wohnungsbau-
gesellschaft mbH

NORIMA

Immobilien
Dienstleistungen GmbH

Ecological Efficient Rebalitation of Residential Buildings

- Activities of WBG Nürnberg GmbH
for energetic modernisation
in the housing stock

08.11.2006,
Θεσσαλονίκη

Dipl.-Betriebsw. Peter H. Richter
Director of wbg Nürnberg GmbH

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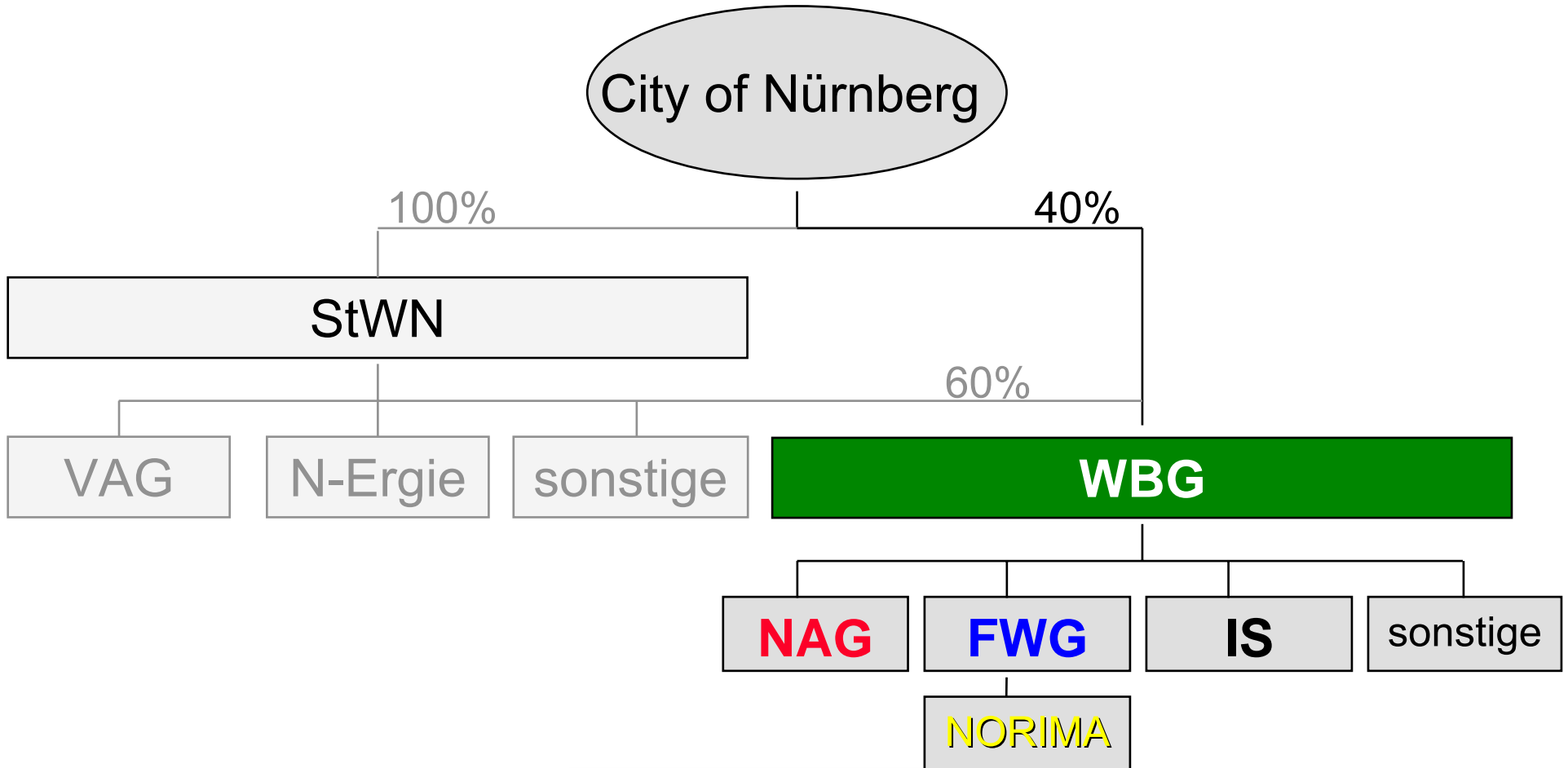
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- Economic check of our rehabilitation projects (example)
- Economic and ecologic efficiency of the measures, Proposal:
“Ecological Part”
- Further measures of WBG for Energy-Saving
- Conclusion

Wir gestalten LebensRäume

WBG Nürnberg Gruppe

WBG Nürnberg Group

- The Structure of our Company



Wir gestalten LebensRäume

WBG Nürnberg Group

- Figures 2005

| | | | |
|-------------|--------------|-----------------------------------|----------|
| Turnover | 93,4 Mio. € | Staff | ~ 200 |
| Balance | ~ 506 Mio. € | Administered Housing Stock | ~ 26.400 |
| EBIT | 17,2 Mio. € | (Rental dwellings : 18.213 units) | |
| Own Capital | 101,2 Mio. € | | |

Datenstand Jahresabschluss 2005



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WBG Nürnberg Group

- Activities and Fields of Business

- Rental Housing Management
- Management of Commercial Units
- Management of other Units
- Urban Renewal
- Planning and Development
- Developer of Projects
- Services connected with Housing and Real Estate
- Management of free hold flats
- Administration of Housing for third parties
- Services of Insurance



Wir gestalten LebensRäume

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WBG Nürnberg Group

- Our Philosophy

We are the leading Housing Company Group in the Region. It is our Task to design

the *Olybqj#V sdfhv* of People.

- + Problem Solving for municipal Housing Policy and social Mission
- + Economically acting Company: Capable, modern and independent
- + Demonstrate ecological Responsibility



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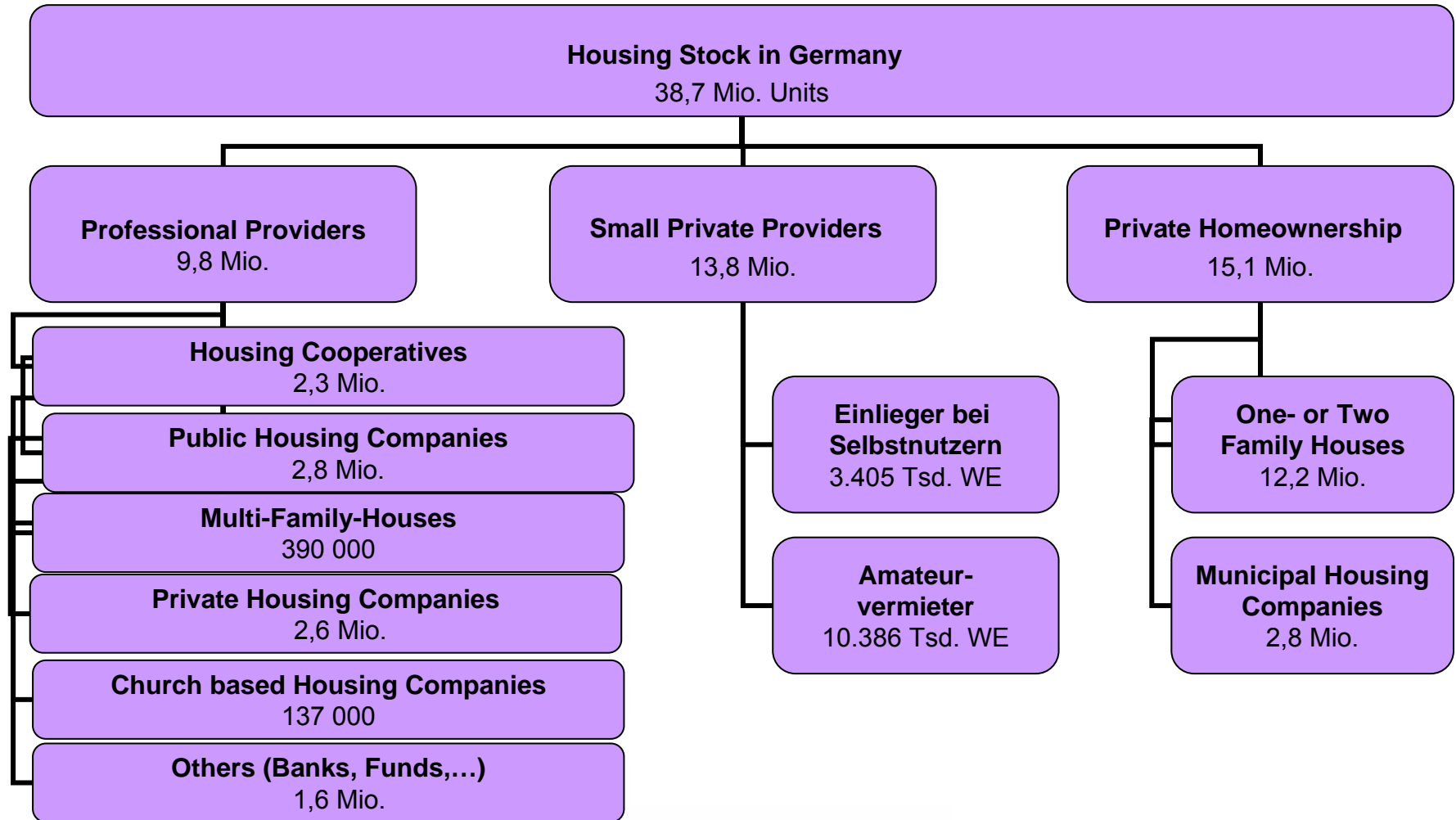
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Trends, Figures and Facts

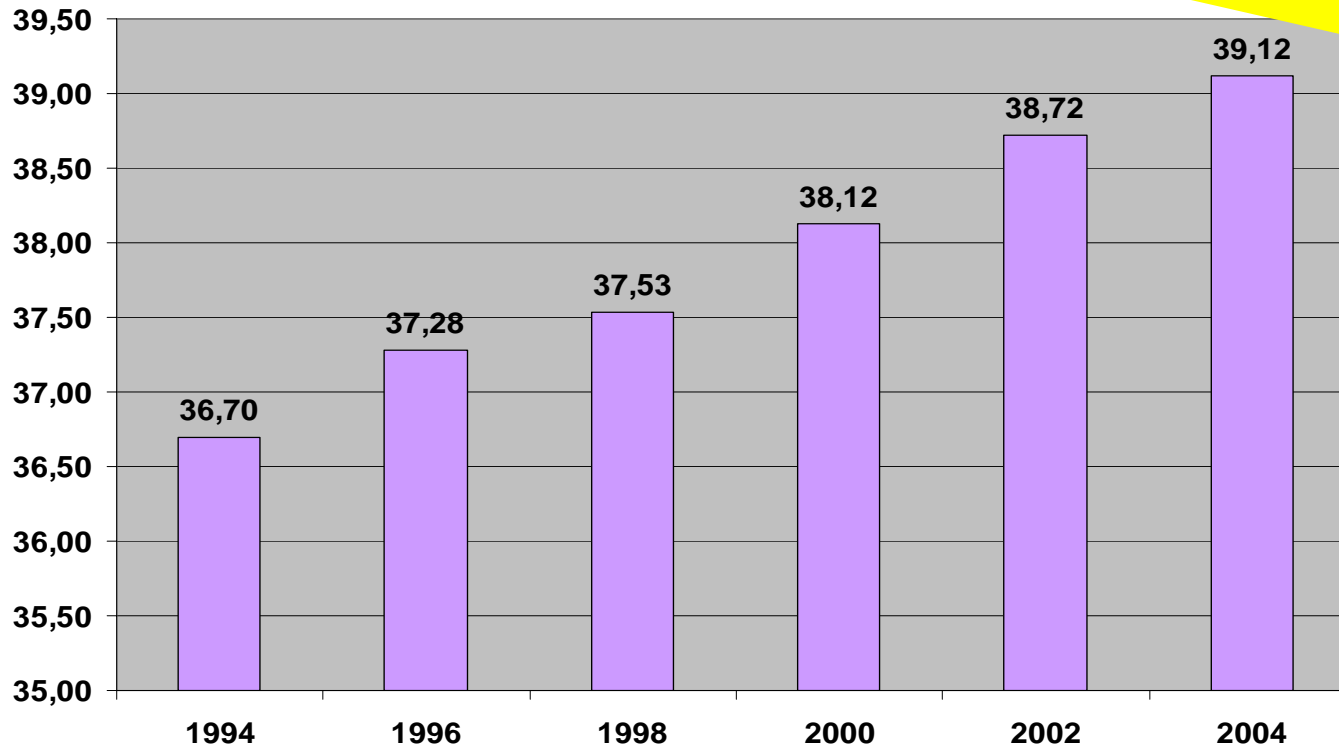


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Trends, Figures and Facts

The Percentage of private Households in Germany will increase until 2015

Number of private Households in the Federal Republic of Germany



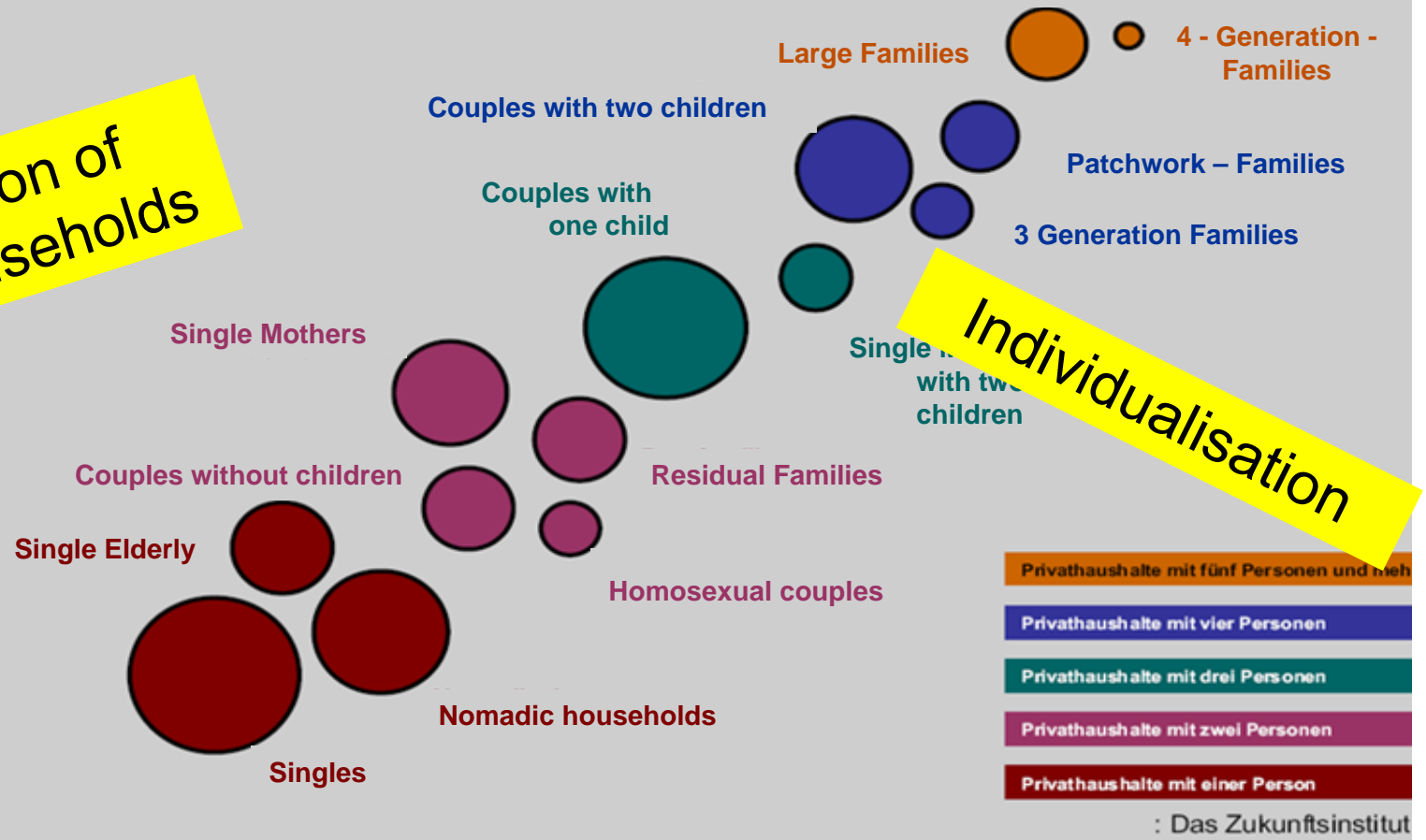
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Trends, Figures and Facts

Households 2010 : The Multi – Family

Differentiation of Types of Households



Individualisation

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If we calculate 81 Mio Inhabitants with
40 Square Meters Living Space in Germany,

(Basis: 81 Mio. Inhabitants x 40 m² Living Space)

Then we have 3,25 Billion Square Meters Living
Space with a Consumption of

51,5 Billion Liters Fuel Oil per Heating Period

(Basis: 15,91 Liters Fuel Oil / Square Meters per Year

Assumption based on Techem-Study 2003/2004 in 133 german cities)

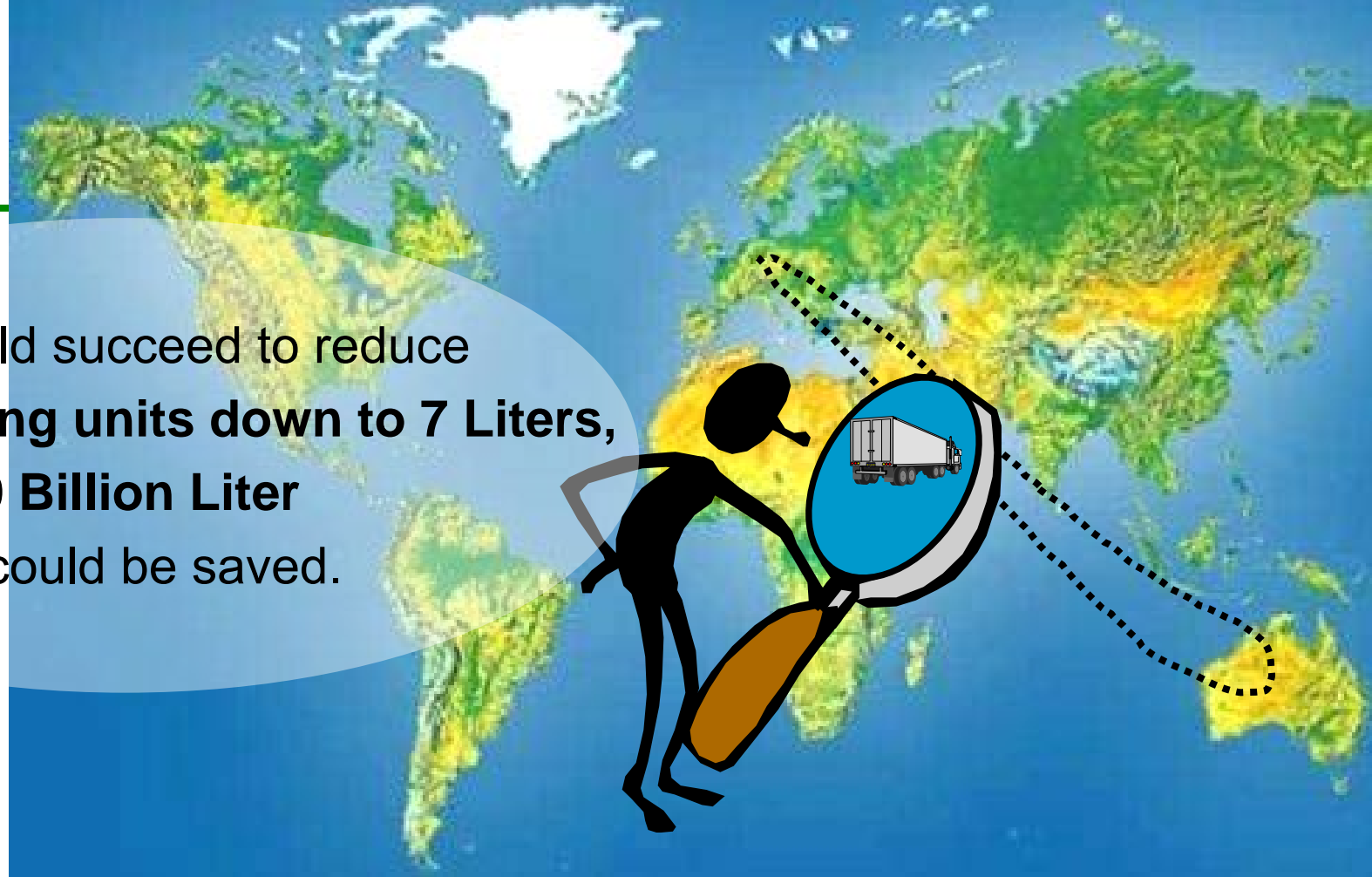


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If we would succeed to reduce
all dwelling units down to 7 Liters,
nearly 30 Billion Liter
Fuel Oil could be saved.



This would mean 1,2 Mio Trucks with 25 tons in a line of **24.000 km.**

.....

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- Our Vision

Until 2012 we want
to achieve a standard
of a **7 – liter - house**
in our stock



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Ecological and efficient Model Projects

| | Saved Heating Power In kWh per Year |
|---|--|
| • Modernisation St. Johannis (7 Liter-Standard , 1.005 Units, 2000-2004) | 8.077.000 |
| • Rehabilitation Ingolstädter Str. 131-137 (6 Liter-Standard , 24 Units, 2003) | 227.000 |
| • Rehabilitation Eythstr. 31-51, Hansastr. 24-58 (5 Liter-Standard , 95 Units, 2001 u. 2003) | 1.026.000 |
| • Rehabilitation Ingolstädter Str. 139/141 (4 Liter-Standard , 12 Units, 2004) | 149.000 |
| • Modernisation Jean-Paul-Platz 4 (3 Liter-Standard , 6 Units, 2004) | 159.000 |

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Ecological and efficient Model Projects

| | Saved Heating Power In kWh per Year |
|--|--|
| • Rehabilitation Nordost-Train Station (379 Units, 1989 - 2006) | 3.175.000 |
| • Further Rehabilitation Works (371 Units, 1989 - 2006) | 3.287.000 |
| • Further Measures of Rehabilitation Combined with Insulation (1.370 Units, 1989 - 2006) | 4.000.000 |



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Result of Rehabilitation Projects

Saved Heating Power

In 3.262 Units total **20.100.000** kWh / Year

Corresponds to

Saved Fuel Oil around 2.010.000 Liter / Year

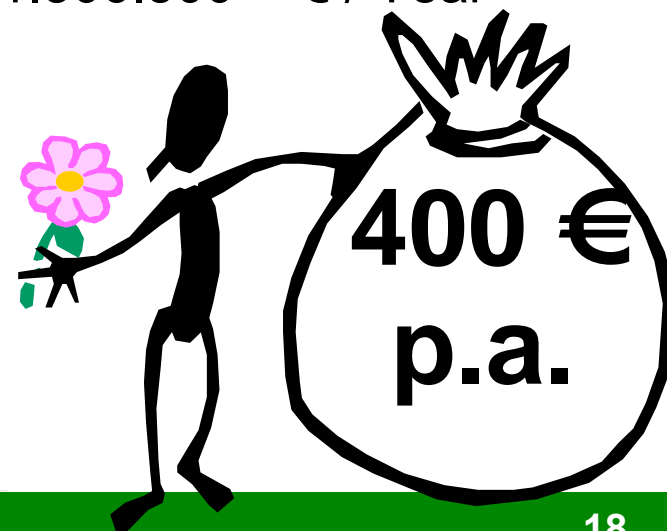
Corresponds to

Saved Heating Costs in 2006 around 1.306.500 € / Year

(Prize: 0,65 Euro/Liter incl. VAT)

Corresponds to

Saved Heating Costs per Unit of around



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aktuelle Modellprojekte

Modernisation St. Johannis (7 / Liter-Standard)

Short Description:

Modernisation of 1.005 Units
(Occupied and Ensemble Protection respected)



Measures taken:

- Ecological rehabilitation according to classification as a historical building
(Complete Insulation, New Windows, Roof Rehabilitation)
- Long Distance Heating combined with Power Heating, Interphone and Mailbox
- Balconies, new design of environment
- other measures following tenants' needs



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aktuelle Modellprojekte

Modernisation St. Johannis

Building Costs:

- nearly 33,75 Mio. €
- (500,--Euro/Square Meter)



Results:

- Low Energy Consumption Standard (7 Liter-Standard EnEV)
- Favourable Financing Conditions (KfW-Loans)
- Up-Grading of the whole Area
- Improvement of the Housing Value
Better Housing Standard,
Ensuring Sustainability



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aktuelle Modellprojekte

Rehabilitation Ingolstädter Str. 131-137 (6-Liter Standard)

Short Description:

Construction Year: 1952

Change of the Building after becoming vacant 24 Units



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aktuelle Modellprojekte

Rehabilitation Ingolstädter Str. 131-137

Measures taken:

- Check and improvement of all electric connections, windows, walls
- Central Hot Water supply
- Balconies

Construction

Costs per Square Meter Living Space: 931 Euro

Results:

- Low Energy standard (6 Liter – Standard EnEV)
- Improved Living Standard, Ensuring Sustainability

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aktuelle Modellprojekte

Rehabilitation Eythstr., Schweinau (5 Liter-Standard)

Short Description:

Energetic rehabilitation of 95 Units
(Constr.Year 1939/40)
and new construction of 12 units

Measures taken:

Reduction of energy consumption by 70% through:

- new heating and ventilation system
- use of long distance-heating combined with Energy Power System
- 10 cm external insulation



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aktuelle Modellprojekte

Rehabilitation Eythstr., Schweinau (5 Liter Standard)

Construction Costs:

- Nearly 2,53 Mio Euro
- (means: 1.115,--Euro/Square Meter)

Results:

- Low Energy Standard (5 Liter Standard EnEV)
- Favourable Financing Conditions
- Improved Living Quality (Balcony)
- Ensured Sustainability through up-dated equipment



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aktuelle Modellprojekte

Rehabilitation Ingolstädter Str. 139-141 (4 Liter – Standard)

Short Description:

- Construction Year 1952
- small units with unfavourable ground plans
- in **total 24 housing units (please remember!)**
with 860 square meters living space

Measures taken:

For ensured sustainable leasing:

- new **heating**, ventilation with double use of heating
- 20 cm insulation of **facades**, new **windows**
- 25 cm insulation of **attic floor**
- insulation of **cellar** ceiling
- added **balconies**



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aktuelle Modellprojekte

Rehabilitation Ingolstädter Str. 139-141

Construction Costs:

- 1.055 Euro per Square Meter Living Space
- Included additional costs for passive house – component: nearly 120,-- Euro/square meter

Results:

- Low Energy Standard
(nearly 4 Liter – Standard EnEV)
- Improved Living Quality (Balcony)
- Ensured Sustainability through modern equipment

Vier-Liter-Haus
Die Wohnungsbaugesellschaft (wbg) hat für 1,5 Mio. Euro Häuser in der Ingolstädter Straße zu echten Energie-Sparbüchsen umgebaut: Diese Gebäude verbrauchen weniger als vier Liter Heizöl pro qm und Jahr!

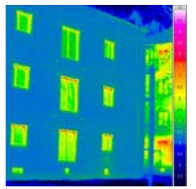


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aktuelle Modellprojekte

Rehabilitation Jean-Paul Platz (3 Liter Standard WSVO)



Short Description:

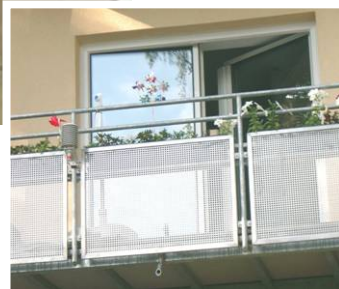
Modernisation of 6 big dwellings (occupied units)

Construction Year: 1930

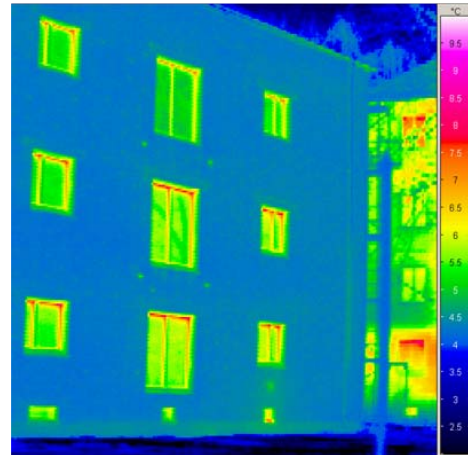
Measures taken:



„Blower-Door-Tests“



Balconies



Thermographic measures

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Ventilation systems with
double heating use



Plastic window frames
(0,8W/square meter K)

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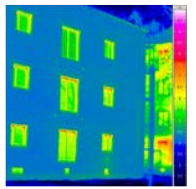
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Modernisation Jean-Paul-Platz 4 (3 Liter-Standard WSVO)



Short Description:

Modernisation of 6 big dwellings (occupied)
(Construction Year : 1930)

Ventilation systems with double heating use

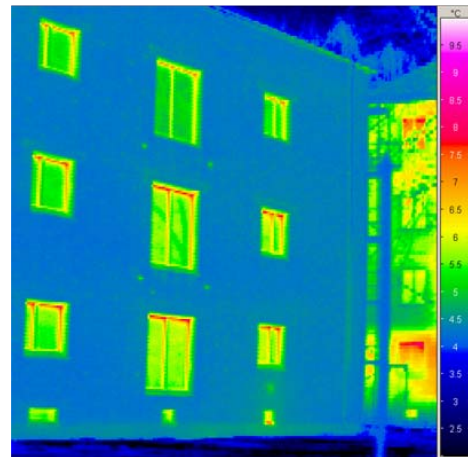
Measures taken:



„Blower-Door-Tests“



Balconies



Thermographic Measures



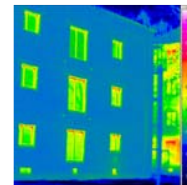
Plastic Window Frames

Wir gestalten LebensRäume

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Modernisation Jean-Paul-Platz 4 (3 Liter-Standard WSVO)

Economic justification: Construction Costs



| | |
|---|-----------|
| Total Costs | 623.000 € |
| (Included scientific studies | 72.000 € |
| Not included : Change of dwelling, developing | 25.000 €) |

Distribution of Rent:

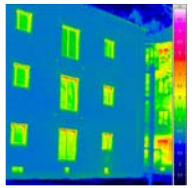
| | |
|---------------------|------------------|
| For Rehabilitation: | 509.450 € |
| For Maintenance: | <u>113.550 €</u> |
| Total: | 623.000 € |

| | |
|--|----------|
| Constr. Costs per square meter living space: | 503 € |
| Included additional costs for passive house: | ca.100 € |

Wir gestalten LebensRäume

Modernisation Jean-Paul-Platz 4 (3 Liter-Standard WSVO)

Economic justification: Construction Costs



| | |
|---------------------------------|------------------|
| Total Costs | 623.000 € |
| ./. Subsidy EU Target 2 – Funds | <u>191.200 €</u> |
| Remaining amount | 431.800 € |



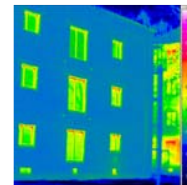
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Modernisation Jean-Paul-Platz 4 (3 Liter-Standard WSV0)

Economic justification: Construction Costs



Net Rent (before Modernisation) 2,35 € / per Square Meter / Month

Rent Table (cold) 6,05 € / per Square Meter / Month

(According to the rent table Nürnberg 2004)

The **rent have been fixed** in the following way:

Rent per Month and Square Meter

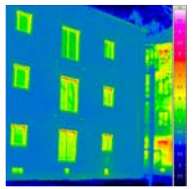
| | <i>Cold</i> | Warm | Increase |
|--------------------------------------|-------------|------|----------|
| Tenants before renovation took place | 4,26 | 5,61 | 1,35 |
| New Tenants in 2003 | 4,93 | 6,28 | - |
| New tenants starting 1.3.2005 | 6,05 | 7,40 | - |

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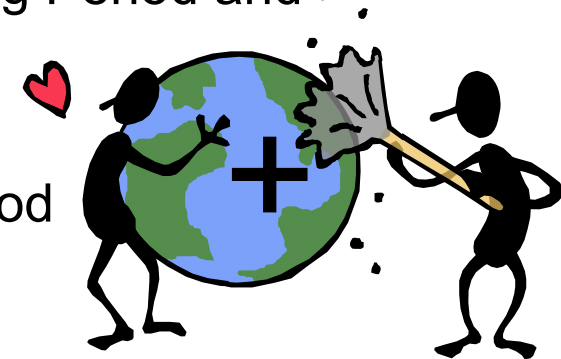
Modernisation Jean-Paul-Platz 4 (3 Liter Standard WSVO)

Economic Calculation: Heating Costs:

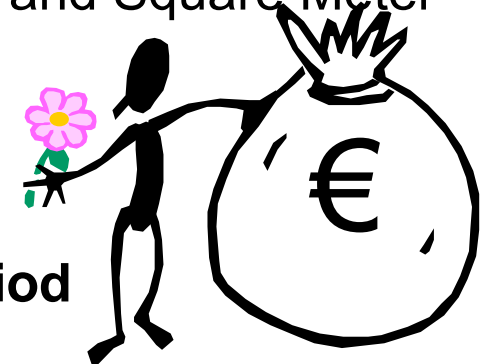


Economic Calculation: Heating Costs:

Living Space: 150 Square Meters
Consumption of Fuel Oil: **Nearly 20 Liters** per Heating Period and .
Square Meter
Price for Fuel Oil: 0,65 €
Heating Costs: 1.950,00 € per Heating Period



Living Space: 150 Square Meters
Consumption of Fuel Oil: **3,0 Liter** per Heating Period and Square Meter
Price for Fuel Oil: 0,65 €
Heating Costs: 292,50 € per Heating Period



Saved for the Tenant: 1.657,50 € per Heating Period

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The Price for Fuel Oil is increasing...

...and the saving in comparison with a non-rehabilitated dwelling is increasing for the tenant in a rehabilitated dwelling !

But is the investment also worthwhile for the landlord?

Quelle:
aktueller, durchschnittlicher Preis pro Liter inkl.
MwSt. bei 3000 Liter Abnahme für Heizöl EL
nach DIN 51603-1 mit max. Schwefelgehalt von
0,2%, Stand Aug. 2006, Quelle: www.tecson.de



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Economic Justification of ecologically efficient measures

Example: Rehabilitation Ingolstädter Str. 139-141 (4 Liter-Standard EnEV)

24 Housing Units with 860 Square Meters Living Space

Measures taken:

For securing sustainable leasing:

- **new heating**, Ventilation with double use of heat
- 20 cm insulation of **facades**, new **windows**
- 25 cm insulation of **attic floor**
- insulation of **cellar ceiling**
- New **balconies**

Construction Costs:

- Constr. Costs per Square Meter Living Space:
1.055 Euro per Square Meter
- Included additional Costs for Passive House:
Nearly **120,- Euro** per Square Meter



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Economic Justification of ecologically efficient Measures

Rent Calculation:

3,75 € per m² Rent at Present

6,32 € per m² New theoretical Rent after adaption of rent by
according Energy Supply Law EnEV

7,42 Euro per Square Meter

(2,57 € per Square Meter)

7,42 € per m² New theoretical Rent after adaptation of rent by
Modernisation measures with higher effects
than EnEV

(3,67 € per Square Meter)

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Economic Justification of ecologically efficient Measures

Win-Win-Win?

How can it be made possible, that in future more economically efficient rehabilitation measures can be realized, which go far beyond the minimum standard (EnEV)?

The optimum would be a **WIN – WIN – WIN** - Situation

for the environment,

for the tenants

and for the investor...



Economic Justification of ecologically efficient Measures

Proposal “Ecological Supplement”

The target of the ecological supplement is to **realize a rent level**, which is above the comparable table **rent for dwellings**, where measures have been taken, which **are beyond the minimum standard**, required by legal regulations. **These rent supplement can be used for the financing of additional investment for ecological improvement.**

Example: **120 Euro per square meter** ecological supplement
(Modernisation part beyond legal regulation of energy saving EnEV)

Financed by favourable loans of KfW (Interest Rate: 2,55%) there is an interest burden, which corresponds to the “Rent ecological supplement”:

0,26 € per Square Meter - This supplement is added to the rent as a constant amount.

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Economic Justification of ecologically efficient Measures

View of Tenants

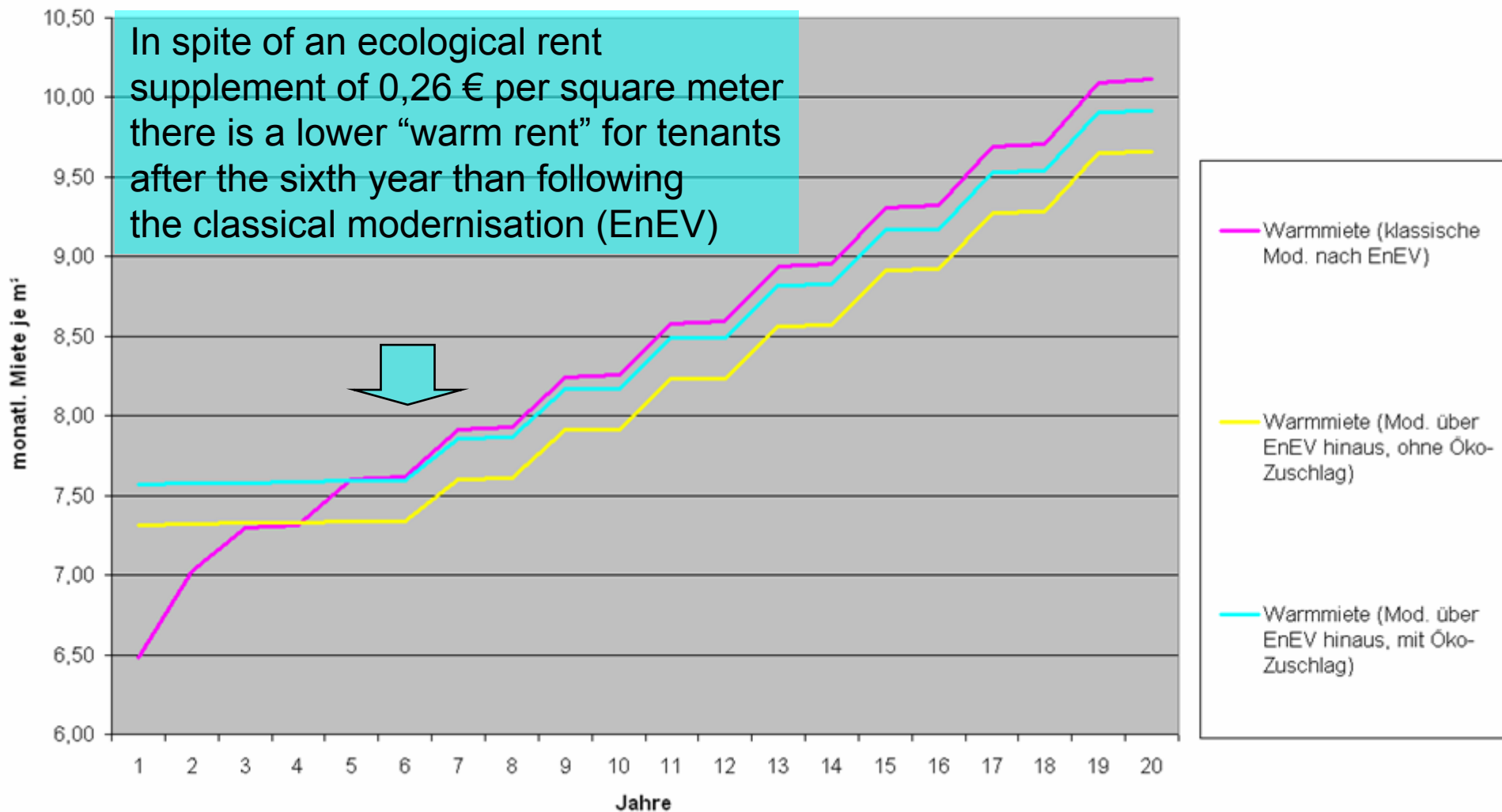
The ecological supplement is a motivation for the landlord to realize modernisation measures beyond the legal requirements of Energy Saving.

From an ecological and economical point of view the application of an ecological rent supplement is correct and important.

But how is it regarded from the tenants' point of view?



Mietersicht: Entwicklung der Warmmiete



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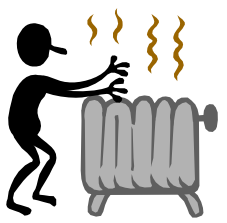
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Further Measures

After the realization of modernisation measures the tenants are informed about the correct use with the new facilities.

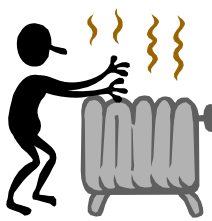
This is done in personal talks and with information leaflets.

Example:

“About the correct dealing with thermostats”

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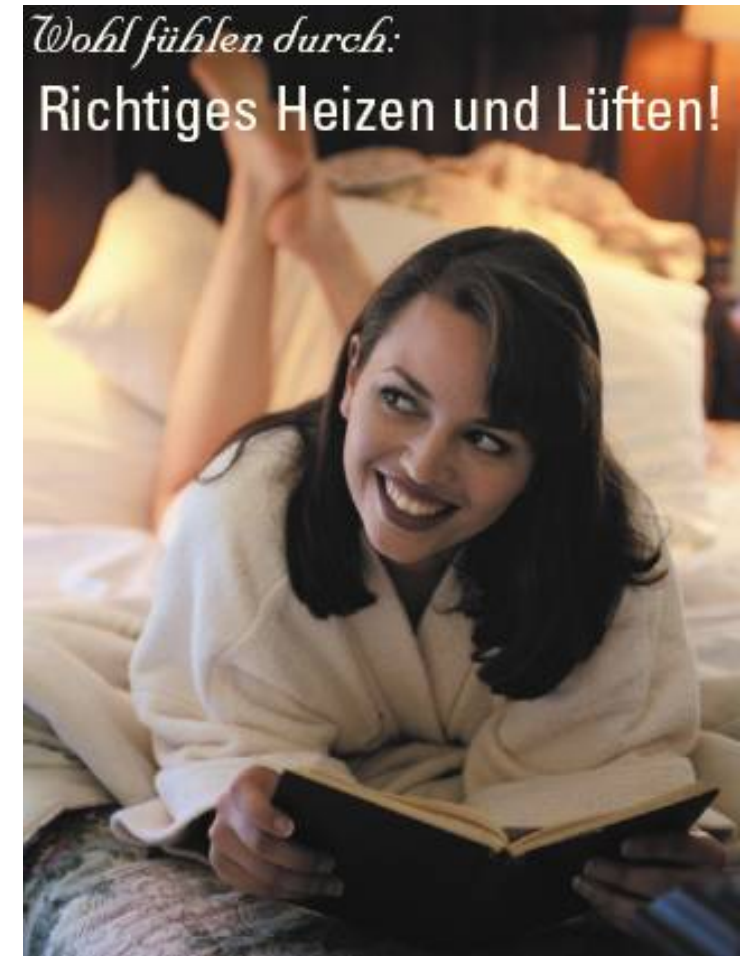
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Further Measures

Through reasonable ventilation and heating high energy saving can be realized.

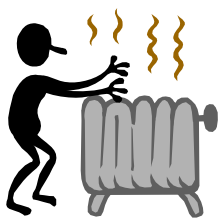
There is a leaflet for the tenants, which can be downloaded from the Internet.
www.wbg.nuernberg.de
zur Verfügung.

■ Vermeiden Sie grundsätzlich während der Heizperiode gekippte Fensterflügel. Sie führen zu enormen Wärmeverlusten und erhöhen die Heizkosten. Besser ist auch hier das gezielte kurze Lüften.



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Further Measures

Important advice for energy saving and news from the quarterly tenants' newsletter can be taken:

“WE ARE AT YOUR SERVICE”

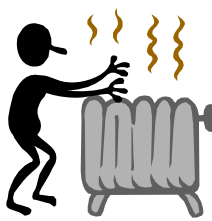
or

if needed-visits at home can be made by the technical service team



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Further Measures

In **2005** and **2006**

Photovoltaic elements of

Photovoltaic

elements of 5.000 square meters have been

installed for

132 households

for electric supply.



Example:
Zollerstraße



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Conclusions

Economic Justification considering the principle of sustainability:

The “Break-Even” between costs and benefits based on ecology and economy can be found!

What is reasonable?

3 Liter-,

4 Liter-,

5 Liter-,

6 Liter-

or 7 Liter – House?



The energy certificate is illustrating the benefit of ecological building to the client!

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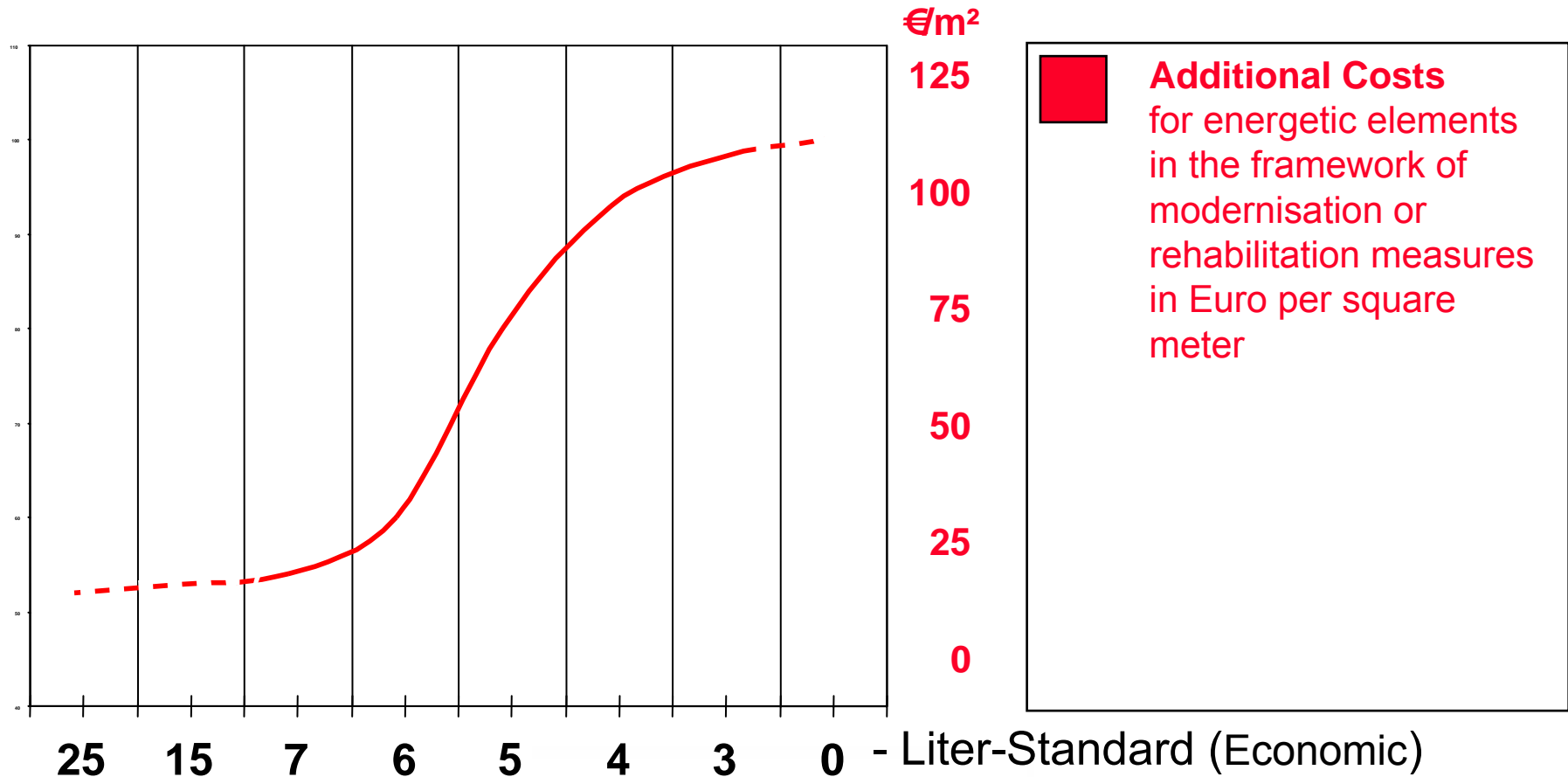
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Conclusions

Economic

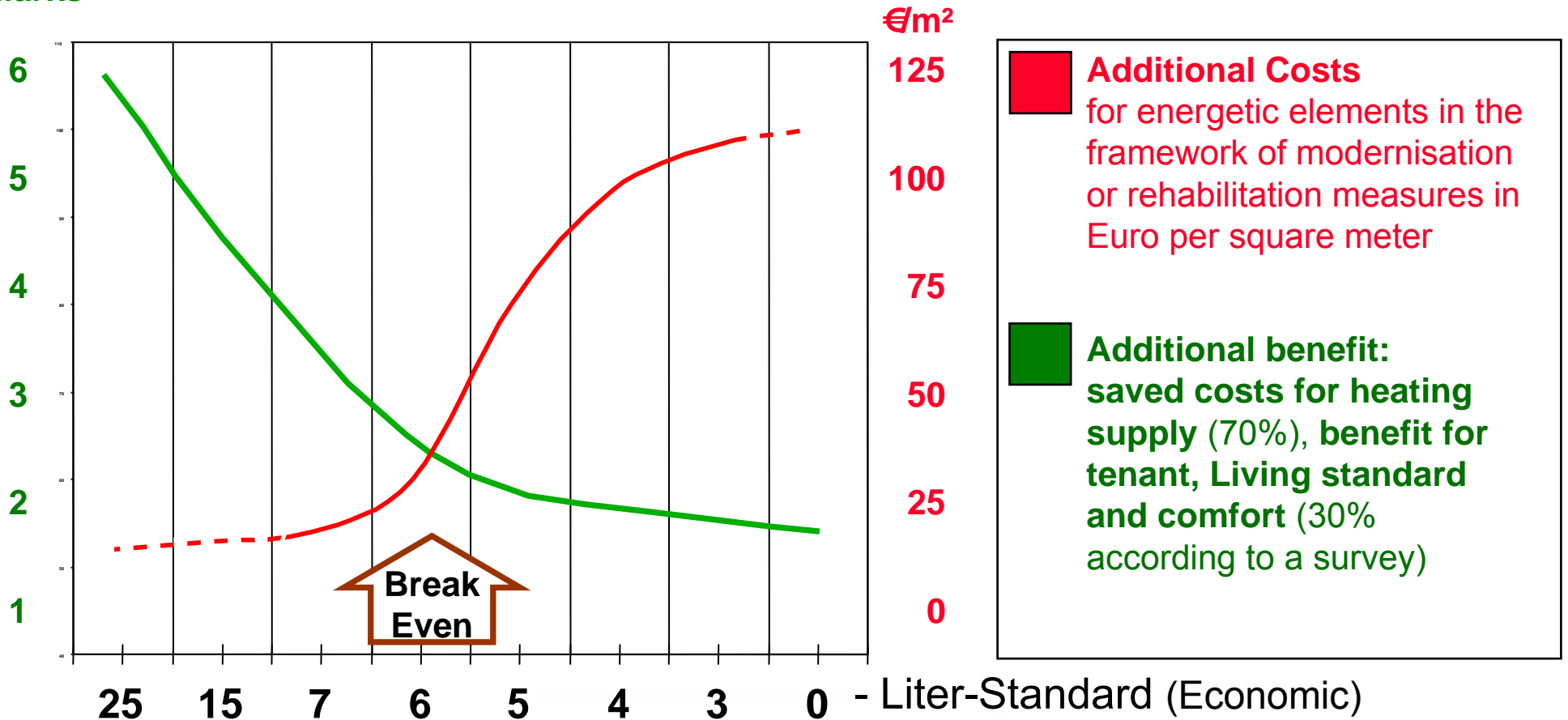




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Conclusions

Economic
Marks

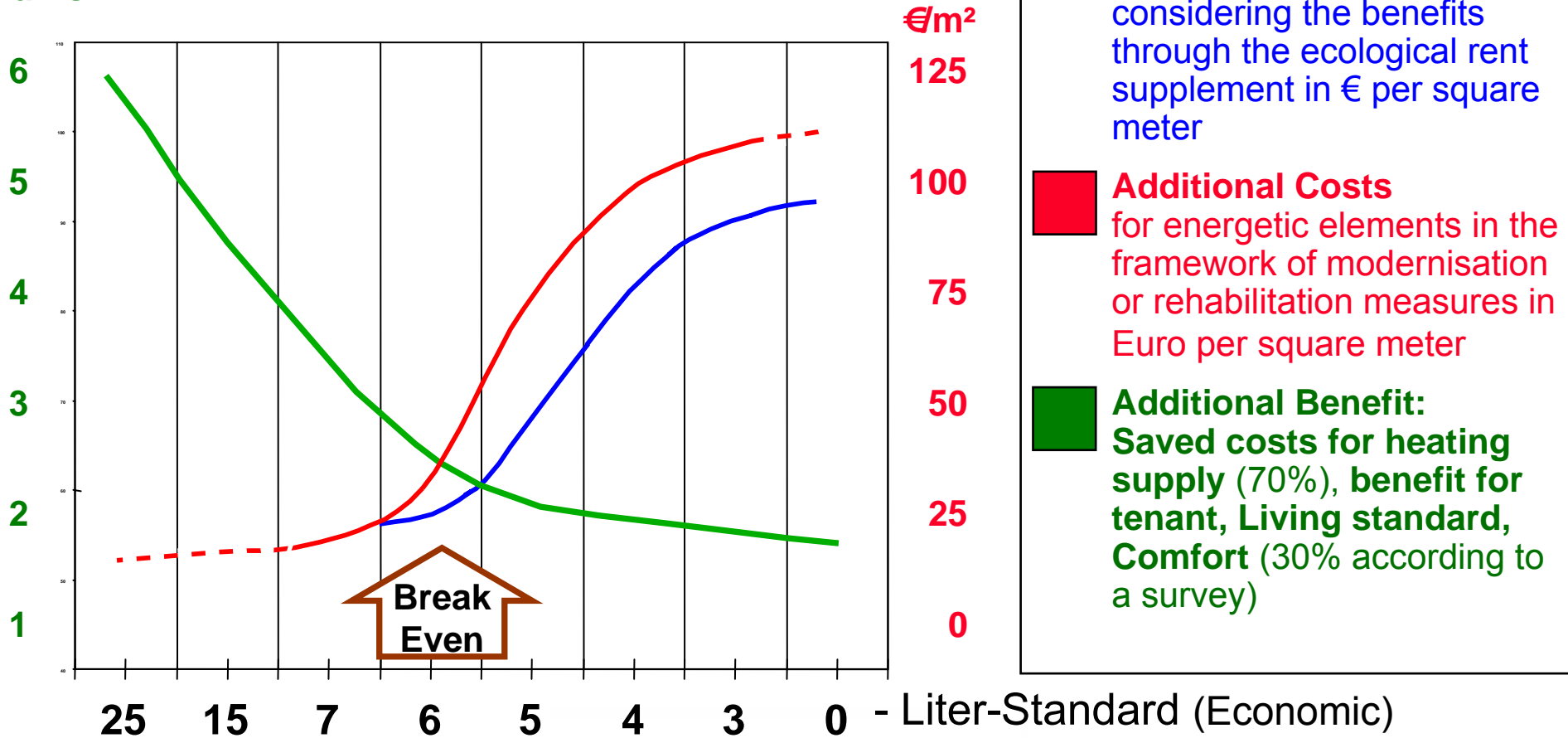




WBG Nürnberg Group

Conclusions

Economic
Marks



- **Additional Costs** for energetic elements considering the benefits through the ecological rent supplement in € per square meter
- **Additional Costs** for energetic elements in the framework of modernisation or rehabilitation measures in Euro per square meter
- **Additional Benefit:** Saved costs for heating supply (70%), benefit for tenant, Living standard, Comfort (30% according to a survey)



WBG Nürnberg Group

Conclusions WIN-WIN-WIN-Situation



**High Standard of Housing
And high Quality of Living
In energetically rehabilitated dwellings
-with payable rents for the tenants
and based on economic points of WBG's view**

Wir gestalten LebensRäume

WBG Nürnberg Gruppe

52

The obvious additional costs of an ecologically healthy house or a human house are no real ones, because they will be reimbursed through a higher quality of living and happiness.

Depressions of the soul and uncritical behaviour cost much more money!

Friedensreich Hundertwasser

Zitat: „Rede auf der Schmelz“, 1981/1983

Picture: „Schneckenhäuser“, 1987



Energy Efficiency in Portuguese Social Housing

TWO BUILDINGS, TWO REASONS FOR SUCCESS

THE  PROJECT

IN PORTUGAL

José Coimbra

Brief Presentation of FENACHE

- The only organization that officially represents Housing Cooperatives in Portugal
- FENACHE has been developing all the efforts to improve quality in social housing
- FENACHE has adopted the Declaration for the Quality in the Cooperative Housing
- FENACHE has formed an External Technical Commission to implement this document

Bouça's Ensemble

Retrofitting An Existing Construction

Brief Historical Report

- Bouça's Ensemble was designed by **Siza Vieira** in 1975
- Bouça's construction started in 1977 and was concluded in 1979
- Building had very low habitable conditions, with several problems due to non-existent external insulation



Thermal insulation was inexistent



Bouça's Ensemble

Retrofitting An Existing Construction

Work to be done

- Retrofitting of the 56 dwellings, consisting on:
 - Replacement of old and damaged doors and windows by new wooden ones;
 - Applying thermal insulation on roofs and façades to increase inner comfort e diminish energy consumption both in winter for heating and in summer for cooling;
 - Waterproofing of roof-coverings and façades to prevent water infiltration inside the dwellings.



Bouça's Ensemble

Retrofitting An Existing Construction

Improvement on Thermal Insulation

Cement asbestos sheets removal



Thermal insulation with waterproofing sheets covered with fine gravel



Bouça's Ensemble

Retrofitting An Existing Construction

Improvement on Thermal Insulation

Façades coating and wall thermal insulation



Bouça's Ensemble

Retrofitting An Existing Construction

Improvement on Thermal Insulation
and renewing windows

Façades
coating and
wall thermal
insulation



Bouça's Ensemble

Retrofitting An Existing Construction

Building's Final Images

**A success of retrofitting
original author's architecture**



Positive outputs of such an Experience

We have taken the example of Bouça's Retrofitting as an important activity that will be “reproduced” in future Buildings



**Images of
Vila Nova de Gaia**

New Standards for Housing Construction

European Legislation

Directive 2002/91/EC:

**Improvement of the Buildings' Energy Performance
considering outdoor climate and local conditions
considering indoor climate and financial profitability**

Portuguese Legislation

Published on the 4th of April 2006

| | |
|------------------------|---|
| Law nr. 78/2006 | Energy Certification |
| Law nr. 79/2006 | Air conditioning energy Systems in Buildings |
| Law nr. 80/2006 | Building Thermal Characteristics |

The Importance of Demonstration Projects

- Considering that recent legislation is extremely demanding if we consider the traditional practices of the building sector, and that
- There is a wide distance between what is normally done and what the new rules demand
- FENACHE advanced the fulfilment of new legislation in Portugal joining a pilot project named:
- SHE – SUSTAINABLE HOUSING IN EUROPE
- This Demonstration Project was very important to convince our society that Energy Efficiency is possible to achieve just with a small increase on costs and to show the benefits of Energy Efficiency.

The Example of the SHE Project

Description



Moving from the Extraordinary to the Ordinary

- A European Demonstration Project with Social Housing Organisations
- Funded by the European Commission under the 5th Framework Programme on “*Energy, Environment and Sustainable Development*” and supervised by:
 - Prof. Eduardo Maldonado of the University of Oporto
 - Prof. Matheos Santamouris of the University of Athens

Main Purposes

- ✓ To assess and demonstrate the real feasibility of Sustainable Housing using pilot projects (714 dwellings from Denmark, France, Italy and Portugal);
- ✓ To involve and convince the stakeholders of the construction process about sustainable housing

The Portuguese SHE Partner



A Cooperative Union formed in 1998 aiming to promote:

1. Ponte da Pedra 1st Phase (150 non-sustainable dwellings) 1999 – 2003
- 2. Ponte da Pedra 2nd Phase (101 sustainable dwellings) 2005 – 2006**



Ponte da Pedra 2nd Phase

A New Construction

Description

- Cooperative construction under controlled costs approved and financed by the Portuguese Institute Housing of 101 dwellings
- Building's management according to the Norm NP EN ISO 9001:2000
- Technical Control with a ten year insurance policy
- Sustainable construction rules in respect of the SHE Project
- First construction in Portugal designed to obtain a Certificate of Energy Efficiency Grade "A"

Energy Management

***We have adopted several measures to reach a
HIGH ENERGY SUSTAINABLE PERFORMANCE:***

Adoption of superior quality in **THERMAL INSULATION** (respecting the very recently approved Regulation on Energy Efficiency).

Introduction of **RENEWABLE ENERGIES**

ENERGY SAVING on artificial lighting and water heating

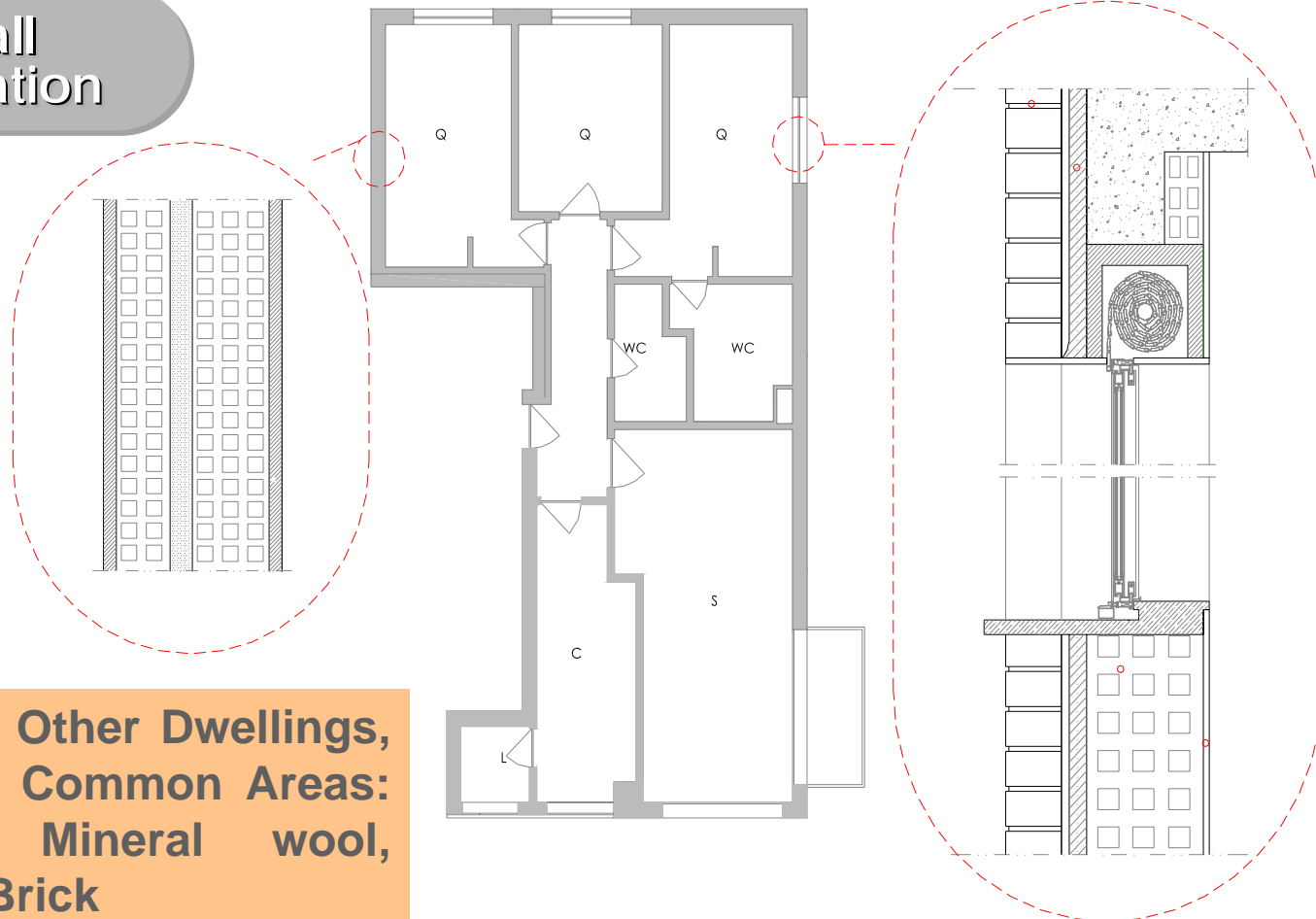
Goal

Improvement of **20%**, considering the old Portuguese regulations

- to improve comfort
- to avoid air-conditioning
- to reduce total energy consumption

Energy Management

Wall Insulation



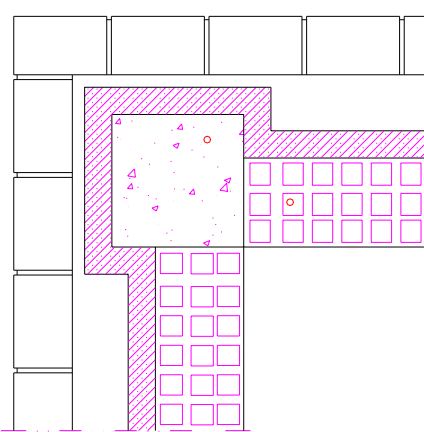
**Walls to Other Dwellings,
lifts and Common Areas:
4 cm Mineral wool,
Double Brick**

**Insulated Façades, Boxes for Roller
Blinds & Double Glazing**

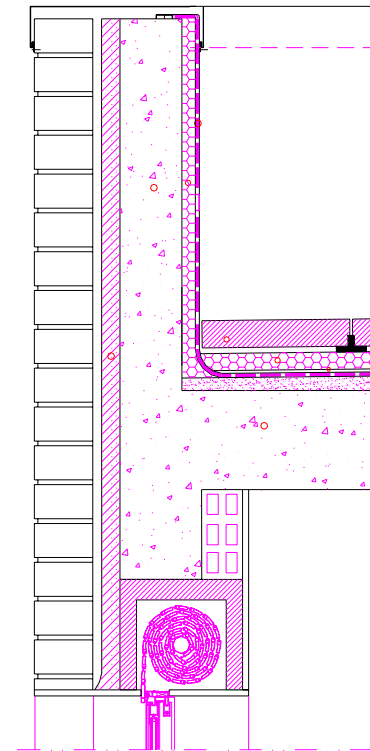
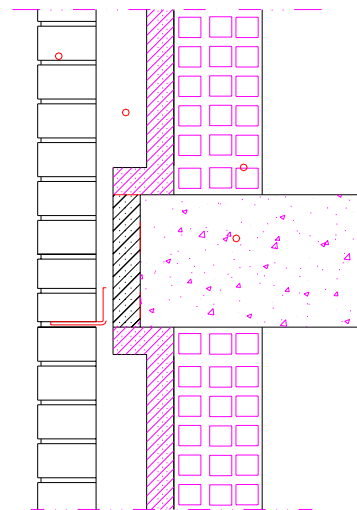
Energy Management

Thermal bridges carefully treated

Aerial view



Frontal view



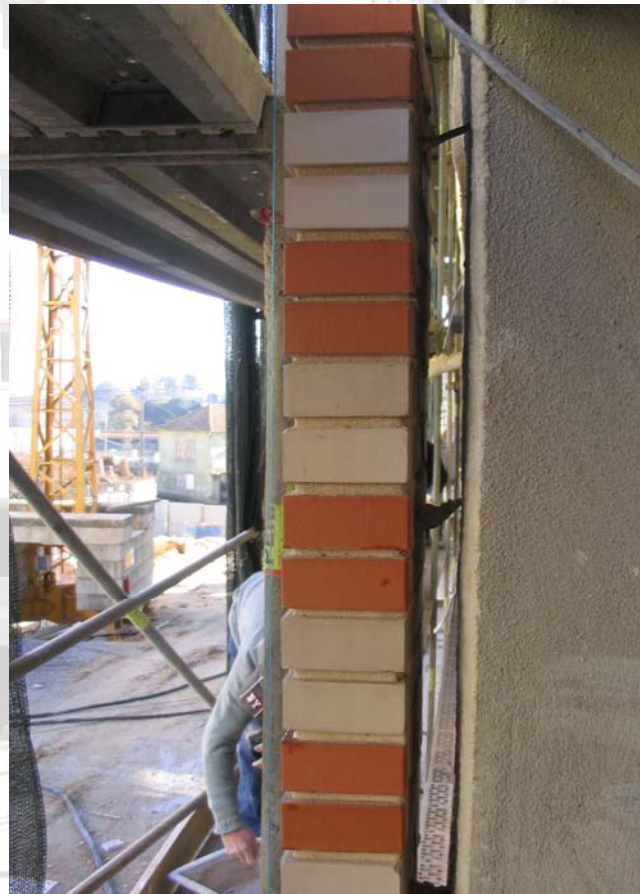
Energy Management

Projected
Polyurethane



Energy Management

Double Wall angle supported
with air gap of 4 cm



Energy Management

Roof Insulation

6 cm insulated roofs



Energy Management

Thermal and acoustic blind box



Energy Management

Renewable Energies



Solar Collectors



**Gas hot water heaters for
apartment top-up**

Energy Management

Energy Performance



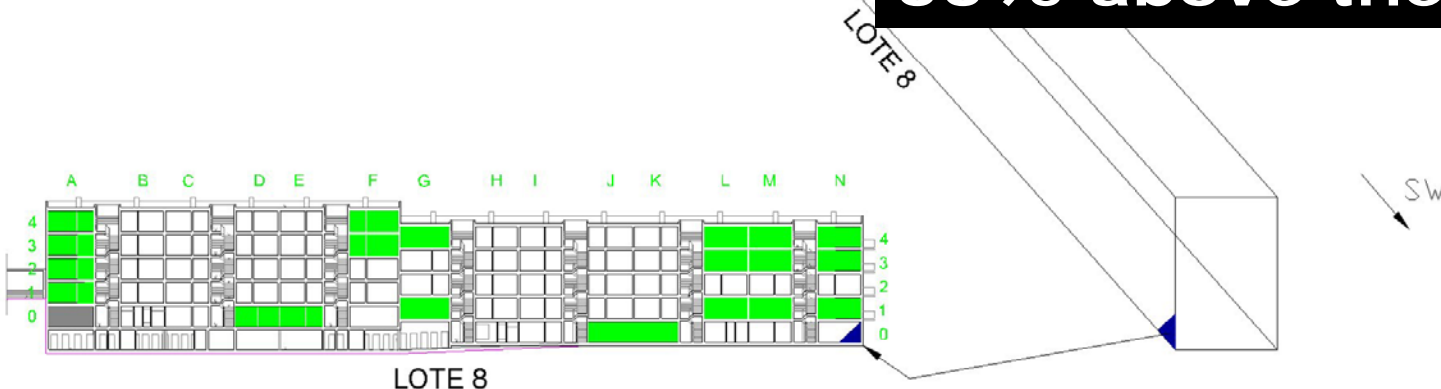
According to the new 2006 rules, the improvements in each dwelling are:

Without solar collectors:

9% above the minimum

With solar collectors:

55% above the minimum



Energy Management

Solutions of Low Energy Lighting

The model dwelling suggested efficient solutions for lighting:

- Neon bulbs
- T5 bulbs
- Electronic ballasts



Lighting in Common Areas

- **Low Energy electronic bulbs turned on through solar cells from the outside**
- **Movement detectors in staircases and corridors**



Energy Management

Energy Certification

According to the new regulation on Energy Certification, Ponte da Pedra – 2nd Phase will reach level “A”

NOME/LOGO DA ENTIDADE ACREDITADA

SÍMBOLO DO SPQ

Edifício/Fracção:

Morada:

Área Útil de Pavimento:

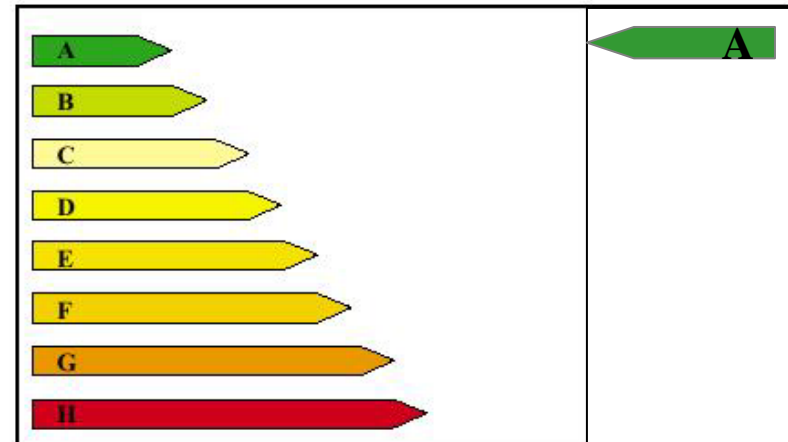
Data de Emissão do Certificado:

Aquecimento
Tipo: _____

Arrefecimento
Tipo: _____

AQS
Tipo: _____

Iluminação
Tipo: _____



Consumo Energético: _____ kWh/m².ano
Emissões de CO₂: _____ ton/ano

Válido até: _____

Assinatura do Director Técnico
(Selo Branco)

Energy Monitoring

Monitoring Plan

January 2007 – December 2007

In order to define more accurately the efficiency of the sustainable characteristics of the construction, monitoring will be made on:

- Building Envelope (Surface temperature, Heat flow)
- Energy consumption for sanitary hot water
- Electricity (Consumption for ventilation and lighting)
- Comfort (Indoor temperature, Indoor humidity, Mean radiant temperature)

Images of the Sustainable Building – Project / Construction



Images of the Sustainable Building – Project / Construction



Images of the Sustainable Building – Project / Construction



Positive outputs of such an Experience

We have adopted the rules of energy efficiency and sustainable construction in the future Cooperative Buildings



Leça Palmeira – 29 dwellings



Starting Date – 25/02/2006



Guifões – 40 dwellings / Elderly Building



Starting Date – 25/02/2006

The Conception of Energy Efficient Buildings was possible:

- Respecting the under controlled costs of Social Housing;
- Gaining the financial and technical support of the Portuguese Housing Institute;
- Improving the Life Quality Level of Inhabitants and Future Owners.

TWO BUILDINGS, TWO REASONS FOR SUCCESS

Retrofitting of Social Housing

An Energy Efficient New Construction





Energy Strategic Asset Management for Social Housing Operators in Europe (ESAM)

Adrien BULLIER

Project manager, DELPHIS network, France

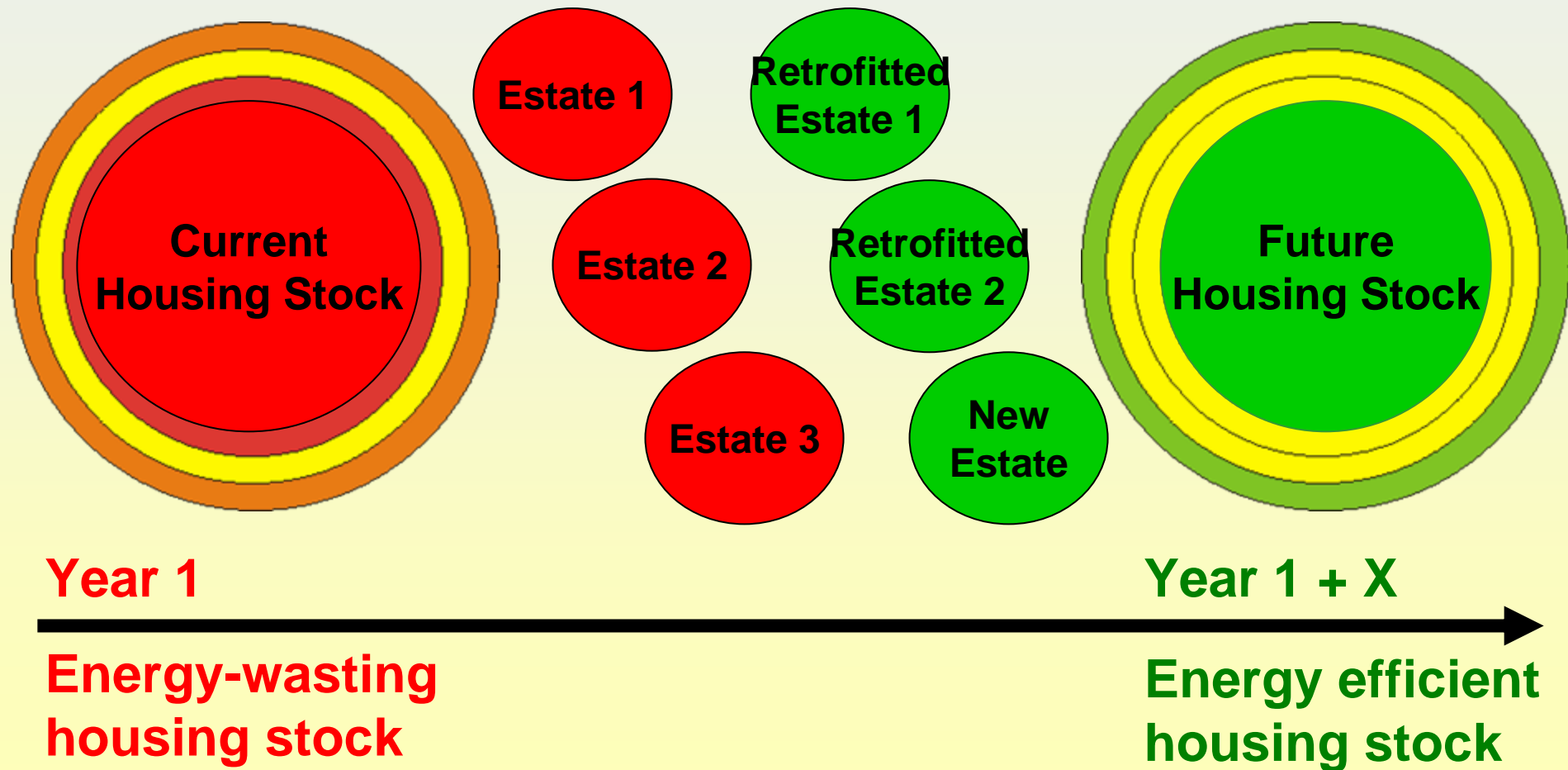
bullier.delphis@wanadoo.fr



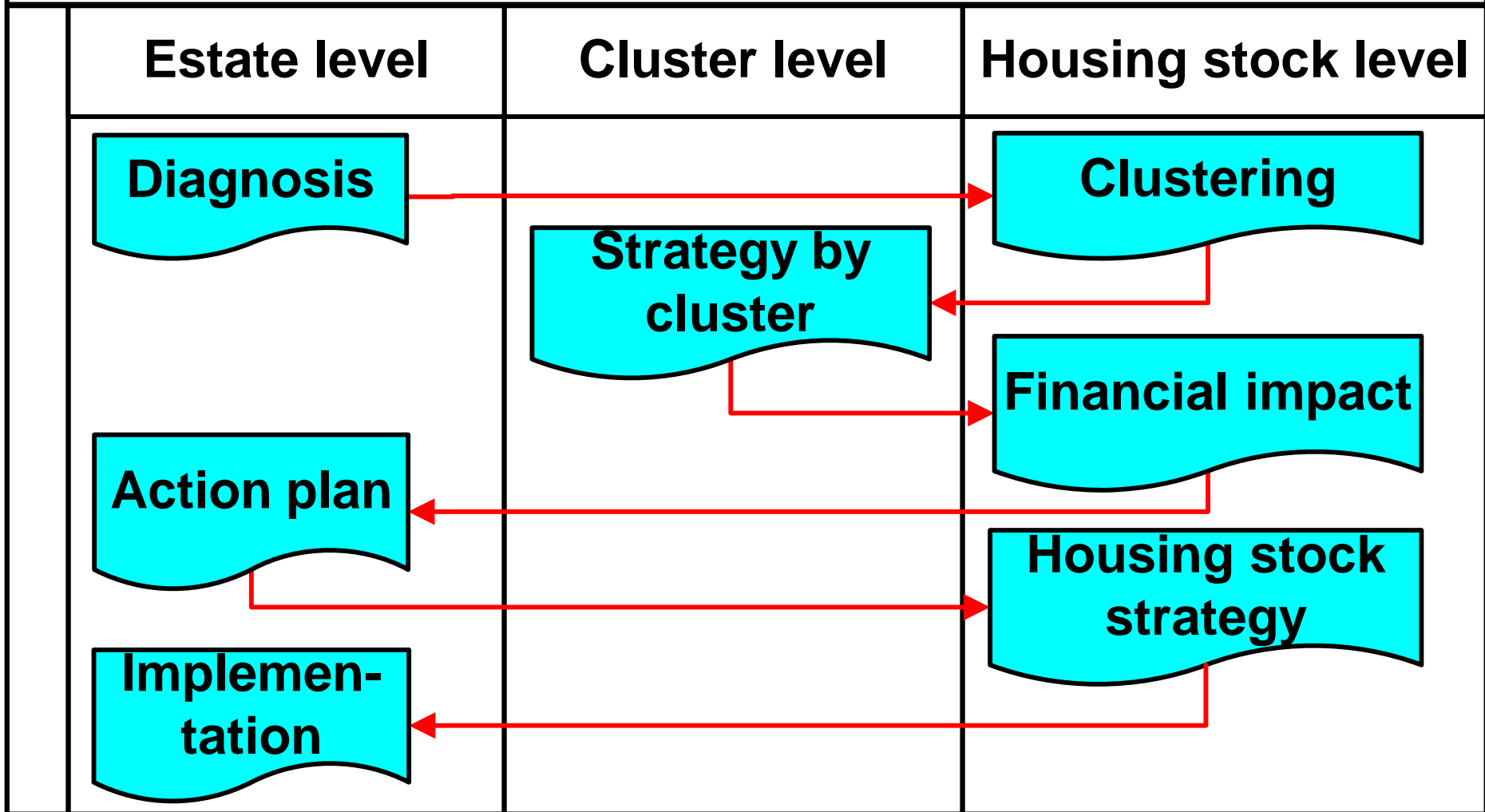
Increasing the global energy performance of the social housing stock

- **Make the constraint of Energy Performance Diagnosis an opportunity**
- **Focus on the existing housing stock**
- **Integrate energy into strategic decision-making process**
- ➔ **From Strategic Asset Management (SAM) to Energy Strategic Asset Management (ESAM)**

Increasing the energy performance of the housing stock



Strategic Asset Management : 7 steps from the diagnosis to implementation





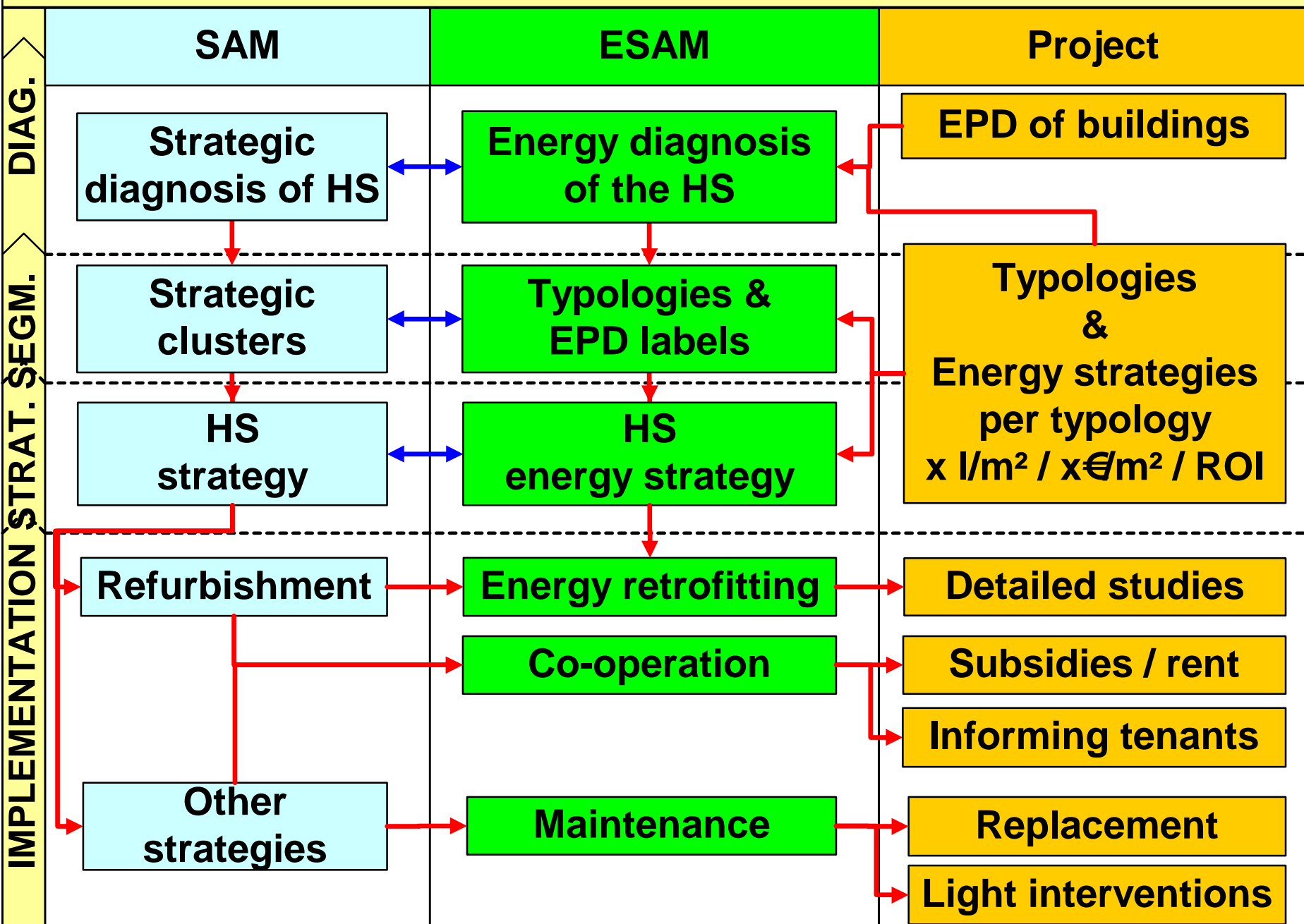
Energy Strategic Asset Management

- 1. Simplified diagnosis of the energy performance of the housing stock**
- 2. Link this diagnosis to the strategic diagnosis of the housing stock**
- 3. Long term strategies integrating the improvement of energy performance**

Using building typologies

- **Simplify the energy diagnosis of the housing stock**
- **Define standard energy saving strategies for each typologies: $x \text{ l/m}^2 = x \text{ €/m}^2 = x \text{ years of payback}$**
- ➔ **Identify the cheapest energy saving measures**
- ➔ **Definition of long-term energy strategies:**
 - **Impact on the energy performance of the housing**
 - **Estimation of costs**

(Energy) Strategic Asset Management



Expected outcomes

- **Accountability on environmental performance of the housing stock**
 - ➔ **Measurement is the first step to improvement!**
- **Identify the most energy-efficient investments**
 - ➔ **Better funding of projects**
- **Integrating energy in the housing stock strategy**
 - ➔ **Make energy performance a concrete objective for social housing operators**



DELPHIS

Thank you for your attention

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